

Circular to Shareholders

CAPITAL ALLIANCE PLC - PQ 00252285

ANNUAL GENERAL MEETING – 2026

Dear Shareholders,

The Board of Directors of Capital Alliance PLC has decided to hold its 5th Annual General Meeting (AGM) as a Virtual Meeting on 24th September 2026, at 11.00 a.m. following the guidelines issued by the Colombo Stock Exchange (CSE) for hosting Virtual AGMs.

REGISTRATION PROCEDURE

The Shareholders and Proxy holders, who wish to participate via the Online Meeting Platform, should notify the Company of such intention by duly completing the **Registration of Shareholder Details Form** which will be made available on the Company's Website <https://cal.lk/capital-alliance-plc-annual-general-meeting-2025-26/> the website of the Colombo Stock Exchange <https://www.cse.lk/company-profile?symbol=CALT.N0000> and emailing it to caltagm@cal.lk, or by sending the duly completed form by post to reach the Company **48 hours prior to the time fixed for the meeting**.

Arrangements will be made for shareholders who wish to participate in the AGM via an online meeting platform, with login information being forwarded to the registered email address of the shareholder in advance of the meeting.

APPOINTMENT OF PROXY HOLDERS

The Shareholders who wish to appoint a Proxy should duly complete the Form of Proxy and include the details of such Proxy holder in the Registration of Shareholder Details Form as per the instructions given therein.

The Form of Proxy is available in the Company's website <https://cal.lk/capital-alliance-plc-annual-general-meeting-2025-26/> and in the CSE website <https://www.cse.lk/company-profile?symbol=CALT.N0000>

The duly completed Form of Proxy should be forwarded to the Company by way emailing it to caltagm@cal.lk or by sending the duly completed form by post to reach the Company **48 hours prior to the time fixed for the meeting**.

LOGIN INFORMATION FOR PARTICIPATION VIA THE ONLINE MEETING PLATFORM

The login information will be authorized only for the use by the Individual Shareholders, Proxy holders and authorized representatives in the case of Institutional Shareholders. The Company will not be responsible or liable for any misuse of the login information. Where the Proxy holders are concerned, please note that the login information will only be shared with those in whose favour a valid Proxy has been submitted by the Shareholder.

QUERIES OF SHAREHOLDERS

Shareholders who are unable to participate at the virtual meeting via the designated online meeting platform are invited to forward their suggestions, questions & concerns (if any) relating to items on the

agenda, to the following email address caltagm@cal.lk or by post to reach the Company **48 hours prior to the time fixed for the meeting**. The Board will ensure that they are discussed and addressed at the AGM, if relevant.

If any Shareholders who are registered for participation via online platform encounters any difficulty in connecting to the meeting, they could contact Mr. Channa Gunasekara on [011 2317777](tel:0112317777) or email to caltagm@cal.lk for any assistance required.

VOTING

Voting on the items on the Agenda will be conducted through the **Polling App**.

Voting on the items in the Agenda will be registered by using an online meeting platform or a designated ancillary online application, which will be explained prior to the commencement of the meeting.

All individuals participating at the meeting remotely through an online meeting platform are required to identify themselves at the time of voting. Further, individuals must also identify themselves when speaking at the AGM during the time allotted for comments by shareholders as directed by the Chairman. At that point, the individual will be required to give his/her name and address for purposes of identification as a shareholder or as a proxy.

ANNUAL REPORT 2025/26

The Annual Report of the Company is available on the Corporate Website of the Company - <https://cal.lk/capital-alliance-plc-annual-report-2025-26/> and the website of the CSE - <https://www.cse.lk/company-profile?symbol=CALT.N0000>

Shareholders may also access the Annual Report and Financial Statements on their mobile phones by scanning the following QR code



The Notice of meeting, Form of Proxy and other related documents will be made available on the Company Website.

All documents relating to the AGM must be forwarded to the Company by post or by email to the following email address caltagm@cal.lk **48 hours prior to the time fixed for the meeting**.

By Order of the Board of Capital Alliance PLC
S S P CORPORATE SERVICES (PRIVATE) LIMITED

A handwritten signature in black ink, appearing to be 'P. S. S.', written over a horizontal line.

SECRETARIES
31st August 2026